



PRELIMINARY COMPANY PROFILE

Value Proposition: “delivering sovereign, industrial and mining infrastructure innovatively and sustainably from an end-user perspective”

Engineering | Procurement | Construction

PROLOGUE

The Group Chairman, Lawrence's life story is a testament to the power of thinking big, knowing that starting small never means staying small. Defining one's narrative, and never accepting the limitations imposed by others. Also, knowing that the business is built on relationships, core values, innovation, corporate culture, and effective leadership, by fostering strong connections with our audience, our business is more likely to thrive.

Our group chairman, the visionary of the Moriel Infrastructure Group Proprietary Limited, and the co-founder have implemented and run with a "CORE DNA" which is;

Solving problems: Could the ideas solve big problems, and have a large positive impact on a significant number of people?

Building a sustainable business: Can the ideas be turned into a sustainable business that creates value over the long term?

Uniquely positioning: Are we uniquely positioned to solve the problems and willing to dedicate 5, 10, or 20+ years of our life?

Moriel Infrastructure Group Proprietary Limited is a leading sovereign, industrial, and mining infrastructure contracting group, operating in the engineering, and construction disciplines.

The Moriel Infrastructure Group is the umbrella company of numerous business units and spin-off subsidiaries.

PROFESSIONAL ACCREDITATIONS AND AFFILIATIONS

Moriel Infrastructure Group Proprietary Limited is registered as a legal entity in South Africa and various entities in sub-Saharan Africa:

Legal Name:	Moriel Infrastructure Group Proprietary Limited
CIPC Registration No.:	2011/004508/07
CSD Registration No.:	MAA0147423
VAT Registration No.:	4130258249
Income Tax No:	9803423152
CIDB Registration No.:	249585
CIDB Gradings:	8CE 8SB 8SK 7EP 7ME 7GB
CODA Act Registration No.:	990000563543
BCCEI Registration No.:	BC1000001474
UIF Registration No.:	2627413/3
SDL Registration No.:	L7330778301
PAYE Registration No.:	7330778301
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B-BBEE:	Level 1

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INTRODUCTION

Who Are We

Moriel Infrastructure Group is a leading engineering, procurement, and construction contracting group primarily focused on sovereign, industrial and mining infrastructure in South Africa.

At A Glance

The founders established Moriel Infrastructure Group Proprietary Limited in February 2008. Under their leadership, the company has built a proud tradition of excellence in providing engineering, procurement, and construction contracting with operations encompassing the sovereign, industrial, and mining infrastructure. Our geographic footprint spans all provinces of South Africa and Sub-Saharan Africa. With regional offices across South Africa and local contractors and industry partners of choice in Sub-Saharan Africa, we have the experience and capability to deliver infrastructure that is vital to the growth and success of our national community. As a Level One-BBBEE contributor, we have the capability to take on unlimited contracts with accreditation from the South African Construction Industry Development Board (CIDB).

Mission

Moriel Infrastructure Group's core mission is ***“delivering sovereign, industrial, and mining infrastructure innovatively and sustainably, prioritizing the end-user perspective.”*** We are dedicated to creating lasting value by seamlessly integrating engineering, procurement, and construction processes to meet the unique needs of our clients and communities.

Vision

Our vision is ***“to build a visionary and evolutionary infrastructure corporation”*** that plays a vital role in global economic development. We aim to lead in the innovation of products and services, contribute significantly to job creation, and generate long-term stakeholder value. Moriel Infrastructure Group aspires to be a driving force behind transformative infrastructure projects that shape the future of industries and societies..

Values

Our core values which, ensures excellence at all times.

- integrity culture - “always doing the right thing”
- innovation culture - “looking at problems from a different angle”
- capability culture - “our ability to do something”
- growth culture - “product, people, process and partnerships”
- profitability culture - “marketing, innovation and cost management”
- stakeholder optimisation - “prioritizing the customer first, people second, community thirdly, and shareholders last”

Who Are We Aiming To Reach

Strong and well-established client base: comprising sovereign and blue-chip clients with longstanding relationships.

GROUP OVERVIEW

OUR HISTORY

From 2008 to date, Moriel Infrastructure Group Proprietary Limited has grown from a family-owned local contractor to an industry leader with a sub-Saharan Africa footprint.

2008

2024

OUR STRATEGY

The Group has focused on creating stakeholder value in the process of becoming a leading sovereign, industrial, and mining infrastructure contractor with an emphasis on the end-user; the customer. Commitment instilled in management and founding shareholders to propel the Group into the next phase of its growth trajectory

Our key focus areas are:

- Expanding market presence as an EPCm, EPC and DBFM contracting group: - Strengthen our market and geographic position.
- Leveraging strategic partnerships: - Establish and leverage strategic partnerships and joint ventures.
- Committing to long-term sustainable growth.

OUR FOOTPRINT

Moriel Infrastructure Group Proprietary Limited, through its various business units and spin-off subsidiaries, has one of the most expanding footprints in sub-Saharan Africa.

OUR GROUP STRUCTURE

The company has over 200 employees operating across all regions in South Africa and cross-border projects fall into the International region. This approach harnesses the multi-disciplinary skills of our teams in South Africa and on the African continent to offer innovative and diverse project packages under a single umbrella.

Besides Moriel Infrastructure Group's projects, the group's spin-off subsidiaries also develop their projects, most often in niche sectors. Collaboration with Moriel Infrastructure Group and the group's regional subsidiaries are of course frequent.

OPERATIONAL CAPABILITY

In 2023, Moriel Infrastructure Group Proprietary Limited continued to position itself as a leading South African engineering and construction group with a diverse and far-reaching footprint.

Client Services

A Wide Range of Capabilities Across Various Geographies. Service Offerings:

Moriel Infrastructure Group offers a broad scope of niche and diversified EPC, EPCm and DBFM disciplines for infrastructure projects. The company's core services include:

- **Engineering:** The company provides a wide range of engineering services, including feasibility studies, design, and project management.
- **Procurement:** Moriel manages the procurement of materials, equipment, and services required for projects, leveraging its relationships with suppliers to ensure that high-quality materials and equipment are obtained at competitive prices.
- **Construction:** The company provides construction services, including site preparation, earthworks, and building construction.
- **Program Management:** The company provides program management services, which include managing multiple projects or programs of projects to ensure that they are completed on time, within budget, and to the required quality standards.

Additional Engineering and Construction Disciplines:

1. Water Infrastructure

- water; dams, conveyance, and storage and pipelines
- sanitation, effluent, and water treatment plants

2. Transport Infrastructure

- road construction & traffic management
- rail & air

3. Civil Mining Infrastructure

- mining services
- processing plants
- materials handling

4. Energy Infrastructure

- generation, transmission and distribution
- electrical and Instrumentation - industrial plants

5. Civil Engineering Construction

- geotechnical
- earthworks
- building: facilities management & operations and maintenance (O&M)

6. Mechanical Infrastructure

- Instrumentation - industrial plants
- petrochemical: oil and gas

Our expertise: sovereign, industrial and mining infrastructure development.

Design | Engineering | Procurement | Construction | Commissioning | Operational Maintenance

OUR PEOPLE

A PEOPLE-CENTRIC APPROACH, NOW MORE THAN EVER.

Driven by our belief that our people are our most valuable assets, we adhere to the highest standards of human capital development.

CORPORATE GOVERNANCE

Moriel Infrastructure Group Proprietary Limited believes good governance is essential to ensuring success and driving value for shareholders. Accordingly, it has implemented a solid corporate governance framework that ensures transparency and efficiency and safeguards the interest of the Company's shareholders and the communities in which it operates.

BOARD OF DIRECTORS

Moriel Infrastructure Group's Board of Directors is responsible for driving the company's long-term success by adopting and developing efficient corporate governance policies and practices. It is tasked with upholding the highest standards of business conduct, as well as mitigating the impact of the company's operations on its employees, surrounding communities, and the environment.

CORPORATE MANAGEMENT TEAM

The Chief Executive Officer and the Corporate Management team are in charge of the day-to-day management of the business, except for specific matters reserved for the board's decision.

CORPORATE GOVERNANCE STRUCTURE

GOVERNANCE

CHIEF EXECUTIVE OFFICER

BOARD

EXECUTIVE COMMITTEE

OPERATIONS

CSO
strategy & innovation

CFO - VCFO
finance

COO
contracts director

CMO
marketing & sales

CTAO
talent relations

CLIENT SERVICES

SVP
Civil Engineering

SVP
water infrastructure

SVP
energy & mechanical

SVP
transport infrastructure

SVP
civil mining construction

SUSTAINABLE DEVELOPMENT

CORPORATE ENVIRONMENTAL RESPONSIBILITY (CER)

Moriel Infrastructure Group Proprietary Limited recognizes the importance of its environmental impact and is committed to Corporate Environmental Responsibility (CER). The company aims to operate in a way that minimizes negative environmental externalities while promoting sustainable development.

CORPORATE SOCIAL RESPONSIBILITY (CSR)

Moriel Infrastructure Group Proprietary Limited recognizes the importance of Corporate Social Responsibility (CSR) and is committed to making a positive impact on the communities in which it operates. The company recognizes that its success is closely tied to the well-being of the communities it serves, and it is committed to being a responsible corporate citizen.

CORPORATE GOVERNANCE RESPONSIBILITY (CGR)

Moriel Infrastructure Group Proprietary Limited recognizes the importance of Corporate Governance Responsibility (CGR) and is committed to operating in a way that promotes transparency, accountability, and fairness in all its activities. The company recognizes that effective corporate governance is essential for building trust with stakeholders and ensuring that the company operates in a way that benefits all its stakeholders.

CORPORATE ECONOMIC RESPONSIBILITY (CER)

Moriel Infrastructure Group Proprietary Limited recognizes the importance of Corporate Economic Responsibility (CER) and is committed to operating in a way that promotes economic growth and development. The company recognizes that its success is closely tied to the economic health of the countries and communities in which it operates, and it is committed to being a responsible corporate citizen.

INNOVATION

It is in Moriel's culture to promote innovation. In recent years, the group has developed multiple initiatives in this field, both internal and external. They aim to expose Moriel infrastructure Group to new ideas and in doing so, allow the group to adopt them early.

EMPOWERMENT

Central to the way that Moriel Infrastructure Group does business is the development and empowerment of our staff, suppliers, and Subcontractors.

1. Shareholding Is 100% black-owned.
2. We have various SMME beneficiaries whom we have supported over the years, with entrepreneurial training and financial assistance when required. The support offered to empower these businesses can take various forms, including: bridging finance, audit facilities, equipment share, technical Skills and guarantee facilities.

STAFF DEVELOPMENT

Leadership Development

Leadership Development Programme (LDP) provides structured learning for any staff member identified as having leadership potential.

On-The-Job Training

Young Professionals

CONSOLIDATED PROJECTS

HIGHLIGHTS

Residential Estates - Various

Value: R 1,3b
Date: 2009 - Date
Location: Nationwide
Clients: Residential Estates
Project Type: Civil Engineering Construction, Water Infrastructure & Building

Road Construction Projects - Various

Value: R 200m
Date: 2012 - date
Location: Various Road Projects Nationwide
Client: Gauteng Asphalt Group of Companies (Road Seal & Tarspray)
Project Type: Transport Infrastructure - Road Surfacing, Milling & Rehabilitation

Toyota Warehouse 1 & 2 Facilities

Value: R 300m
Date: 2011 - Date
Location: Toyota Warehouse 1 & 2 - Atlas Warehouse & Sandton Warehouse
Clients: Toyota South Africa Motors
Project Type: Building, Civil Engineering Construction, & Water Infrastructure

Ekurhuleni, Municipal Internal Roads

Value: R 400m
Date: 2011 - 2017
Location: City of Ekurhuleni
Clients: Motaung Creations cc
Project Type: Transport Infrastructure - Road Construction, & Stormwater

Lephalale, Limpopo, Municipal Internal Roads

Value: R 10,2m
Date: 2012
Location: Lephalale, Limpopo
Clients: Lephalale Local Municipality
Project Type: Civil Engineering Construction, & Transport Infrastructure

Limpopo, Public Works Infrastructure

Value: R 12,5m
Date: 2012
Location: Limpopo, Public Works
Clients: Instant Road Repairs
Project Type: Civil Engineering Construction & Mechanical Engineering

SABS Head Offices Infrastructure

Value: R 2,5m
Date: 2012
Location: SABS Head Offices, Pretoria
Clients: South African Bureau of Standards
Project Type: Transport Infrastructure - Road Surfacing, & Traffic Signs

Westgate Taxi Rank Infrastructure

Value: R 5,6m
Date: 2012
Location: Westgate Taxi Rank
Clients: Redinare Construction
Project Type: Civil Engineering Construction

St Helena Airport Infrastructure

Value: R 1,8m
Date: 2012
Location: St Helena Airport (St Helena)
Clients: Basil Read
Project Type: Transport Infrastructure - Airport & Airstrip Area Markings

Gauteng E-Toll Offices Infrastructure

Value: R 500K
Date: 2012
Location: Sanral COC, Gauteng E-Toll Offices
Clients: Sanral, E-Tolls
Project Type: Transport Infrastructure - traffic management

Novartis Spartan Warehouse Infrastructure

Value: R 13m
Date: 2012 - 2015
Location: Sandoz - Novartis Spartan Warehouse
Clients: Sandoz - Novartis South Africa
Project Type: Facilities Management & Infrastructure Improvement

Denel Head Office Infrastructure

Value: R 7,2m
Date: 2013
Location: Denel Head Office
Clients: Denel Properties
Project Type: Facilities Management & Infrastructure Improvement

Upgrading of Tembisa & JRA Roads

Value: R 26,5m
Date: 2013 - 2014
Location: City of Ekurhuleni & City of Johannesburg
Clients: Eyethu Translodge & Plant Hire
Project Type: Transport Infrastructure - Road Surfacing, Bitumen Road Binders Application

Lanseria Airport & Grand Central airport

Value: R 13,2m
Date: 2013 - 2014
Location: Lanseria Airport (2013) & Grand Central airport (2014)
Client: Gauteng Asphalt Group of Companies (Road Seal & Tarspray)
Project Type: Infrastructure Management - Airport & Airstrip

Xai-Xai, Gaza, Mozambique

Value: USD\$ 6,4m (R 69,2m)
Date: 2014
Location: Xai-Xai, Gaza, Mozambique. 200km National Road
Client: China Henan Cooperation Company (CHICO) & ANE Mozambique
Project Type: Routine Road Maintenance - RRM (ANE National Roads)

NWTR 36/07 A & B Roads

Value: R 14,5m
Date: 2014
Location: Dr Ruth Segomotsi Mompati District Road
Clients: Roucomm Systems cc
Project Type: Transport Infrastructure - Road Surfacing & Traffic Management (NWTR 36/07 A & B)

Transnet Vereeniging

Value: R 5,4m
Date: 2015
Location: Transnet Vereeniging - Access Roads
Clients: Spooky Trading Enterprise
Project Type: Transport Infrastructure - Road Surfacing, & Road Milling

Palm Ridge Taxi Rank

Value: R 3,2m
Date: 2015
Location: Palm Ridge Taxi Rank (Ekurhuleni)
Clients: Seedi Development Projects
Project Type: Civil Engineering Construction, Concrete Structure & Surfacing

BRT, JRA & JDA Road Infrastructure

Value: R 45m
Date: 2015 - 2017
Location: City of Johannesburg
Clients: Kingsway Civil cc
Project Type: Transport Infrastructure - Road Surfacing, Road Milling, & Road Markings. (BRT, JRA & JDA)

Local Municipality Roads

Value: R 14.1m
Date: 2015
Location: Ekurhuleni & Moretale Local Municipality Roads
Clients: Seedi Development Projects
Project Type: Transport Infrastructure - Road Surfacing & Traffic Management

R24 National Route

Value: R 2,3m
Date: 2015
Location: Johannesburg (R24 National Route)
Clients: G4 Civils
Project Type: Transport Infrastructure - Road Markings & Traffic Management

City of Tshwane Roads

Value: R 1,3m
Date: 2015
Location: Mamelodi
Clients: Boitshoko Road Surfacing & Civils
Project Type: Transport Infrastructure - traffic management

Mokhotlong - Sani Pass, Lesotho

Value: USD\$ 1,8m (R 21,6m)
Date: 2015
Location: Mokhotlong - Sani Pass, Lesotho. 178km National Road
Clients: China Geo Engineering Corporation (CHEC)
Project Type: Transport Infrastructure - traffic management (Lesotho National Roads)

JRA Roads

Value: R 19,8m
Date: 2015 - 2017
Location: Johannesburg Regional Roads
Clients: Mothetho Civils cc
Project Type: Transport Infrastructure - road surfacing & road milling

Value Logistics Distribution Capetown Center

Value: R 1,4m
Date: 2015
Location: City of Capetown (Industrial Infrastructure)
Clients: Value Logistics (Cape Town)
Project Type: Specialized Area Markings & Floor Demarcations

R511, R101 and Various GDRT Roads

Value: R 6,3m
Date: 2016
Location: R511, R101 and Various GDRT Gauteng Regional Roads
Clients: Jodan Construction
Project Type: Transport Infrastructure - traffic management

Lafarge Kaaifontein Plant

Value: R 2,1
Date: 2016
Location: Lafarge Kaaifontein (infrastructure)
Clients: Lafarge South Africa
Project Type: Asphalt Surfacing, Road Safety & Improvement

Randburg Road Project

Value: R 450K
Date: 2016
Location: City of Johannesburg, Randburg Road
Clients: Group Five - Civil Engineering
Project Type: Transport Infrastructure - Road Markings (JRA Roads)

Gautrain Rapid Rail Link

Value: R 23,1m
Date: 2016
Location: Gautrain Rapid Rail Link (Access Roads & Infrastructure)
Clients: Bombela Civils Joint Venture
Project Type: Bulk Earthworks, Stormwater Infrastructure, Asphalt Surfacing

Matholesville Roads

Value: R 23,1m
Date: 2016
Location: Matholesville Roodepoort, Roads
Clients: Maseno General Trade
Project Type: Traffic Infrastructure - bitumen applications & road surfacing

Lonmin Platinum Mine

Value: R 6,3m & R 4,9m Respectively
Date: 2013 & 2016 Respectively
Location: Lonmin Platinum Mine, & Anglo America, New Denmark Colliery
Clients: K & L Builders cc
Project Type: Asphalt Surfacing, Mining Road Safety & Improvement

Mofolo Central, Dube

Value: R 9,8m
Date: 2017
Location: Mofolo Central, Dube & Orlando West in Soweto
Clients: Mothetho Civils cc
Project Type: Water Infrastructure - Sewer Network Infrastructure

Freedom Park, Heritage

Project Type: Road Markings & Area Markings
Value: R 1,7m
Date: 2017
Location: Freedom Park, Heritage & Site Museum (Infrastructure Roads)
Clients: Maseno General Trade
Project Type: Road Markings & Area Markings

Cuchamano - Zobue, Tete, Mozambique

Value: USD\$ 2,5m (R 33,2m)
Date: 2017
Location: Cuchamano - Zobue, Tete, Mozambique. 233km National Roads
Client: Estrada De Zambeze & SPC Consutorias
Project Type: Transport Infrastructure - road markings, & traffic management (ANE National Roads)

Ekurhuleni Roads

Value: R 19,2m
Date: 2017
Location: City of Ekurhuleni Roads
Clients: Baphalaborwa 72 Construction
Project Type: Road surfacing, road milling, road markings, & traffic management

Melrose Arch

Value: R 920K
Date: 2017
Location: Melrose Arch (Infrastructure)
Clients: Worley Parsons RSA
Project Type: Specialized floor & basement demarcations. infrastructure safety

R512 & N14 Roads

Value: R 12,7m
Date: 2018
Location: R512 & N14
Clients: AECOM SA
Project Type: Transport Infrastructure - road surfacing & traffic management

Rosherville, Eskom, Rotek & Roshcon

Date: 2017
Location: Rosherville, Eskom, Rotek & Roshcon (Infrastructure)
Clients: Eyethu Translodge & Plant Hire
Project Type: Industrial road safety & improvement (Power Infrastructure)

Bambanani Mall Access Roads

Value: R 3,3m
Date: 2017
Location: Bambanani Mall Diepsloot Access Roads & Infrastructure
Clients: Wolf Civils cc
Project Type: Transport Infrastructure - road surfacing & traffic management

Lichinga, Niassa, Mozambique

Value: USD\$ 1,9m (R 24,7m)
Date: 2018
Location: Lichinga, Niassa, Mozambique. 70km National Road
Client: China Henan Cooperation Company (CHICO) & ANE Mozambique
Project Type: Road markings & traffic signs management (ANE National Roads)

Eastern Cape Roads

Value: R 13m
Date: 2018
Location: Eastern Cape
Clients: Tygerella (Pty) Ltd
Project Type: Water Infrastructure - water reticulation, stormwater channels & bulk water

Kendal Power Station

Value: R 11,2m
Date: 2018
Location: Kendal Power Station (Infrastructure)
Clients: Spooky Trading Enterprise
Project Type: Mining Road Surfacing, Milling, Road Safety & Improvement (Mine Infrastructure)

Total LNG Park

Value: USD\$ 1,1m (R 15,8m)
Date: 2019
Location: Cabo Delgado, Mozambique - Total LNG Park (site camp)
Client: Gabriel Couto Construções & Total LNG Mozambique
Project Type: Building - facilities management & operations and maintenance

Lichinga - Massangulo, Niassa, Mozambique

Value: USD\$ 1,2m (R 17,2m)
Date: 2019
Location: Lichinga - Massangulo, Niassa, Mozambique. 88km National Road
Client: Sinohydro (Power China) & ANE Mozambique
Project Type: Road Markings, Road Studs & Traffic Signs Management (ANE National Roads)

Massangulo - Muita, Niassa, Mozambique

Value: USD\$ 1,5m (R 21,6m)
Date: 2019
Location: Massangulo - Muita, Niassa, Mozambique. 92km National Road
Client: China Communications Construction Company (CCCC) & China Road Bridge Cooperation (CRBC)
Project Type: Road Markings, & Traffic Signs Management (ANE National Roads)

Total LNG Park

Value: USD\$ 2,2m (R 31,7m)
Date: 2019 - 2020
Location: Afungi LNG Airport, Cabo Delgado, Mozambique - Total LNG Park
Client: Gabriel Couto Construções & Total LNG Mozambique
Project Type: Airport & airstrip markings, road markings, & Traffic management

Barloworld Logistics Elandsfontein Warehouses

Value: R 4.2m
Date: 2020
Location: Elandsfontein Warehouses (Infrastructure)
Clients: Barloworld Logistics
Project Type: Asphalt Surfacing & Warehouse Demarcations (Infrastructure)

Defy Warehouse Dranskraal Warehouse

Value: R 14.2m
Date: 2020 - 2021
Location: Defy Warehouse Dranskraal, Ladysmith (Infrastructure)
Clients: Defy Appliances & Bakers S.A Limited
Project Type: Earthworks, Asphalt Surfacing & Warehouse Demarcations

Eastern Cape Road 3year - EC

Value: R 12,2m
Date: 2021
Location: Eastern Cape Road and Transport (Regional Roads)
Clients: Tygerella (Pty) Ltd
Project Type: Transport Infrastructure - traffic management (3year - EC)

N2 TO R61 Via Clarkebury

Value: R 8,7m
Date: 2022
Location: DR08034: N2 TO R61 VIA CLARKEBURY
Clients: Civils 2000 & Deedscon Consult JV
Project Type: Transport Infrastructure - road surfacing

Beitbridge Border Post

Value: R 1,8m
Date: 2022
Location: Beitbridge Border Post (Zimbabwe - South Africa Boarder)
Clients: Raubex Building & Raubex Construction
Project Type: Traffic Management & Area Markings (Infrastructure)

Cahora Bassa Hydroelectric Complex Phase 1

Value: USD\$ 450k (R 7,3m)
Date: 2022
Location: Vila Do Songo - Tete, Mozambique
Client: Gabriel Couto Construções
Project Type: Transport Infrastructure - construction of rainwater drainage systems

Cahora Bassa Hydroelectric Complex Phase 2

Value: USD\$ 1,2m (R 19,3m)
Date: 2022
Location: Cahora Bassa Hydroelectric Complex - Tete, Mozambique
Client: Hidroelectrica de Cahora Bassa (HCB)
Project Type: Energy Infrastructure - Cahora Bassa Electric Street Lighting

SANRAL Western Region

Value: R 26,3m
Date: Current
Location: Western Cape N1 & N2 Sections
Client: SANRAL Western Region
Project Type: Transport Infrastructure - Traffic Management & Road Markings

CONTACTS

INLAND REGION (Registered Office)

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Cape Town, 80001

Telephone: 021 300 1718

NORTHERN REGION

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Thabakgolo, Polokwane, 0700

Telephone: 015 004 0840

EASTERN REGION

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Umhlanga Ridge, Durban, 4320

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